

CASE NUMBER:

(b)(7)(C)



OFFICE OF INVESTIGATION



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT OFFICE OF INSPECTOR GENERAL

REPORT OF INVESTIGATION



INVESTIGATIVE RECORD REVIEW

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REPORT OF INVESTIGATION



Case Number: (b)(7)(C)	Region/Office: Region 5 - Chicago/Chicago
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I. BASIS FOR INVESTIGATION

In January 2015, the US Department of Housing and Urban Development (HUD) Office of Inspector General (OIG) initiated an investigation based on a referral from the HUD, Public and Indian Housing Office (PIH). The initial allegations focused on the Cairo, IL, based Alexander County Housing Authority's (ACHA) improper usage of HUD subsidized Asset Management Project (AMP) funds. These funds (also referred to as operating funds and low rent housing project funds) and Capital funds are governed by 24 CFR 990 and OMB Circular A-133.

Additional information provided by the HUD, Office of Labor Standards and Enforcement (OLSE) alleged the ACHA violated wage regulations with both employees and contractors. The allegations provided in the initial phase of the investigation centered on the ACHA's usage of AMP funds to pay for retirement buyout packages and post-employment contracts for a select number of ACHA employees (including the former Executive Director James Wilson [Wilson]).

As the investigation continued, additional allegations surfaced which included the misuse of ACHA credit cards during frequent travel and training events; the purchase of a truck by the ACHA from ACHA employee Martha Franklin (Franklin); and the pressure on ACHA maintenance personnel by maintenance supervisors to provide money for the purpose of purchasing gifts for Wilson.

Simultaneous with the investigation was the decision by HUD's Office of Public Housing in Washington, D. C. to place the ACHA into receivership, to close two ACHA housing complexes, and to provide housing choice vouchers to hundreds of tenant families.

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Case Number:	(b)(7)(C)
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II. BACKGROUND OF PUBLIC HOUSING PROGRAM/ OVERVIEW OF ACHA'S PUBLIC HOUSING/TIMELINE OF HUD'S GOVERNANCE

A. Background of HUD's Public Housing Program

Overview of the Public Housing Program

The Office of Public Housing (Public Housing) is a program within the Office of Public and Indian Housing (PIH). Public Housing was established to provide decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. Nationwide, there are approximately 1.2 million families residing in public housing developments that are owned and operated by about 3,300 local Public Housing Authorities (PHAs). HUD provides Federal aid to local PHAs that, in turn, manage public housing for low-income residents at rents they can afford. Additionally, HUD furnishes technical and professional assistance in planning, developing, and managing these local PHAs. Each year, HUD provides approximately \$4 billion in operating subsidies to assist PHAs in running their public housing programs. In addition to operating subsidies, HUD also awards approximately \$2 billion annually in capital funding to PHAs to develop, modernize, and maintain public housing properties.

PHA Purpose, Structure, and Responsibilities¹

A PHA is a legal entity authorized by a State to develop or to administer low-rent public housing. PHAs are the "caretakers" of public housing funds and must ensure that the funds are properly managed. Operation and management of the PHA is conducted through the PHA's Executive Director, Boards, and/or Commission. PHAs are responsible for operating their housing developments in compliance with the Annual Contributions Contract (ACC) and applicable regulations and procedural requirements. PHAs are responsible for:

• Effectively managing Federal funds without waste, fraud, or mismanagement;

¹ HUD Procurement Handbook for Public Housing Agencies (7460.8 rev-2)

OFFICE OF INSPECTOR GENERAL

REPORT OF INVESTIGATION

Case Number:	(b)(7)(C)

- Maintaining the accounting books and records in accordance with HUD requirements, and submit required financial reports and related documents in accordance with the ACC and regulatory requirements;
- Preparing an annual operating budget and calculation of performance funding system (PFS) operating subsidy, as applicable, and all related, supporting documents in accordance with the ACC; and
- Submitting to the cognizant field office an annual operating budget, PFS, or both, and all related supporting documents in accordance with the ACC and regulations governing the PFS.

HUD's Oversight of PHAs

HUD uses field offices to ensure that PHAs meet performance requirements and to facilitate the provision of technical assistance, thus safeguarding both public investment and resident quality of life. Primarily, field offices monitor, advise, teach, evaluate, and serve as an advocate for PHAs. HUD's objective is to identify situations where funds are endangered and assist PHAs in correcting those deficiencies. Field offices monitor PHA performance in two ways: (1) remotely in the field office or (2) on-site at the PHA. PHAs without performance or compliance problems generally are not monitored on-site. Field offices may focus their efforts on PHAs that are determined to be in the greatest need of attention.

HUD scores PHAs in the Public Housing Assessment Subsystem (PHAS) using four performance indicators – physical, financial, management condition, and the Capital Fund program (CFP). PHAs that score 90 percent or higher are listed as "high performing," 60-89 percent scores are considered "standard or substandard," and scores of less than 60 percent are designated as "troubled." Troubled PHAs must submit to HUD monitoring and are required to work with HUD on a corrective action plan, among other things. All troubled PHAs are subject to an in-depth budget review by the field office. Where the field office has already approved the PHA's budget or executed a letter of intent, operating subsidies may still be withheld.

PHAs with serious financial, physical, management, or ethical problems are sometimes determined to be in substantial default of their ACC. In these cases, HUD has the ability to temporarily take ownership of the PHA to correct identified problems through a process known as administrative receivership. HUD views administrative receivership as a last resort for assisting PHAs with the most severe problems. PIH's Office of Receivership Oversight (ORO) is responsible for providing day-to-day oversight and direction for these receiverships. ORO must plan, direct, support, monitor, and report on the status of receiverships. Once the PHA is restored as an efficient, ethical, and financially sustainable manager of HUD programs and provider of safe, decent, and affordable

Cara	Number: (b)(7)(C)
Case	Number: " A A A

housing, the PHA can be returned to local control. Once returned to local control, the local field office resumes oversight of the PHA.

B. Related Studies²

In 2015 HUD OIG Region 6, Office of Audit, performed a number of reviews of very small and small housing agencies located in the U.S. Department of Housing and Urban Development's (HUD) Region 6 jurisdiction³. The objective of this review was to summarize the results of the prior audits, reviews, and investigation of very small and small housing agencies to identify common areas of concern or systemic deficiencies. They identified several common violations in 24 of 26 very small and small housing agencies reviewed. Specifically, the housing agencies reviewed (1) did not have adequate financial controls, (2) did not follow procurement regulations or maintain documentation to support their procurement functions, and (3) did not properly administer tenant rents. In addition, executive directors and the boards of commissioners violated requirements. These conditions occurred because agencies' management either chose to ignore requirements or lacked sufficient knowledge to properly administer their HUD programs. HUD stated that it did not have adequate resources to properly monitor or maintain sufficient contact with the housing agencies to provide them with necessary guidance and feedback.

C. Overview of ACHA Public Housing

Although some issues were identified in 2010; HUD has been aware of deteriorating physical conditions at the ACHA since at least 2012. HUD failed the ACHA in every physical indicator since 2012 and every financial indicator since 2013⁴.

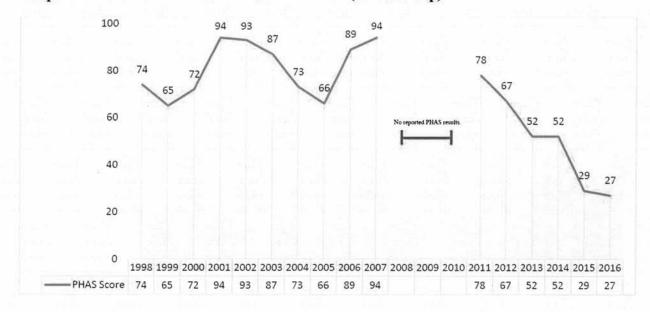
² Regional Inspector General for Audit Region 6 completed a review of: *Very Small and Small Housing Agencies Reviewed Had Common Violations of Requirements* as found in September 16, 2015, Memorandum No. 2015-FW-0802.

³ Texas, Oklahoma, New Mexico, Arkansas, and Louisiana.

See Appendix A, HUD OIG Evaluation Design, HUD's Oversight of the Alexander County Housing Authority (2017-OE-0014), dated August 17, 2017.

Case Number: (b)(7)(C)

Graph 1: ACHA's PHAS Scores From 1998 - 2016 (Receivership)



Also since 2013, HUD performed multiple assessments and reviews of the ACHA, which highlighted issues with its governance, including misuse of funds, conflicts of interest, and failure to comply with HUD policies and Federal civil rights laws. HUD designated the ACHA as a "troubled performer" in 2013. On February 19, 2016, HUD removed the ACHA's existing Board and took possession of the ACHA, declaring it in substantial default of its ACC⁵ with HUD. HUD assumed the role of administrative receiver in February 2016.

In April 2017, HUD decided to relocate approximately 400 people, including 200 children, from two pre-World-War II (early 1940s) ACHA housing complexes, Elmwood and McBride. These projects are currently undergoing the demolition process. Additionally, HUD determined that ACHA is no longer financially viable due to abnormally high utility costs, generous employment and benefit agreements, uninhabitable units (more than half -- even before HUD chose to relocate

⁵ As defined in 24 CFR 982.151, an ACC is a written contract between HUD and a PHA outlining the terms of HUD payments to the PHA, over a specified term, for housing assistance and the PHA administrative fee. Under the ACC, the PHA also agrees to administer the program in accordance with HUD regulations and requirements.

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Case	Number:	(b)(7)(C)

families – resulting from a backlog of deferred maintenance), and exposure from litigation claims, all of which created an unsustainable cost structure. The tenants residing in these housing projects have been offered housing vouchers, which can be used throughout the United States.

D. HUD's Governance

A timeline, showing HUD's limited review of the ACHA in 2010, up to and including their referral to the HUD Office of Inspector General, almost 5 years later is documented in the "Timeline" below.

Date	Events
March 29, 2010	HUD completed a Consolidated Tier II review of the ACHA (2010 HUD Review). Outlined in Section 3 of the 2010 HUD Review, which focused on the ACHA's public housing program, HUD described its observations in certain categories to include ACHA Board governance, organization and staffing, management, and resident services. The 2010 HUD Review indicated several findings in Section 3 related to: • The ACHA's administration of its tenant waiting list. • Conflicts of interest and unallowable costs related to ACHA (b)(7)(C) (b)(7)(C) (c) (b)(7)(C) (c) (c) (c)(T)(C) (c) (d)(7)(C) (d)(T)(C) (e)(T)(C) (e)(T)(E)(T)(C) (e)(T)(E)(T)(E)(T)(E)(T)(E)(T)(E)(T)(E)(T
2010 & 2011	The ACHA received Standard Performer ratings based on HUD's Public Housing Assessment Sub-System (PHAS) which is scored through HUD's Real Estate Assessment Center (REAC) department.
2012	HUD, through the HUD-PIH, DEC, and REAC offices, conducted multiple reviews of the ACHA and corresponded with the ACHA and its board members on multiple occasions. The correspondence delineated deficiencies

Case Number: (b)(7)(C)

REPORT OF INVESTIGATION

	found throughout the review process. Interviews and documents obtained by the OIG revealed that HUD's attention to issues at the ACHA arose after the ACHA received a REAC score designating the ACHA as a Substandard performer for FY 2012. The REAC PHAS score reflected a composite score in the following categories: Physical, Financial, Management, and Capital Funds. Of note, the physical score for the McBride and Elmwood housing projects (Asset Management Project (AMP) 1) received a failing score for FY 2012, following an on-site REAC inspection conducted by a contracted REAC inspector in October 2012.	
September 4 – 13, 2013	Prompted by the ACHA being designated as substandard, HUD-PIH conducted an on-site Public Housing Agency Recover and Sustainability (PHARS) review of the ACHA during the time frame of September 4 th , 2013 through September 13 th , 2013.	
November 1, 2013	HUD issued a letter to the ACHA Board which identified issues with the ACHA that were uncovered during the onsite review. The ACHA Board was also provided a document entitled "Results and Determinations, dated October 31st, 2013", which included: • Problems with procurement practices (to include Wilson's consulting contract), • Physical conditions of the ACHA units, and • Issues with retirement packages offered to ACHA employees	
December 13, 2013	In response to HUD's November 1 st , 2013, letter, the ACHA Board passed and submitted an Action Plan to HUD. Action Plan contained the ACHA's planned corrective measures to HUD's November 1, 2013 letter and stated that the ACHA disagreed with HUD's assessment that Wilson's consulting contract was improperly secured. The Action Plan also addressed the ACHA's alleged cost saving measures obtained by providing ACHA employees with retirement packages containing buyouts.	
April 2014	HUD REAC inspectors conducted a physical inspection of the ACHA projects and issued a passing score for all AMPs to include AMP 1. HUD-PIH employee, (b)(7)(C) provided agents with a document he drafted, titled "Alexander County Housing Authority (IL007) History of 2013 REAC Scoring Rev 9/9/2015". This REAC Timeline lists (b)(7)(C) account of the timing of events related to REAC's scoring of the ACHA. HUD REAC (b)(7)(C) and others, indicated that	

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Case	Number:	(b)(7)(C)	

	REAC questioned the legitimacy of the AMP 1 physical score, resulting in REAC issuing the ACHA's physical REAC score, but withholding AMP 1's score.	
September 2014	REAC designated ACHA's status as a Standard performer.	
June 24-26, 2014	From June 24 th through June 26 th , 2014, the HUD-DEC performed a financial review of the ACHAs financial transactions FY 2010 through April 2014. The DEC concluded: • that expenses that should have been paid from COCC funds (defederalized funds) were paid from AMP funds;	
	 that the COCC was not collecting a fee from the AMPs as allowable; that "had all of the authorized COCC fees for FY 2013 been charged to the LRHP (Low Rent Housing Project) AMPs, the assets of the LRHP AMPs would have been reduced, resulting in a PHAS financial score of 9.7 out of 25, putting the ACHA in a substandard financial status at September 30th, 2013"; and that an interfund transfer was completed, effectively loaning money from the AMPs to the COCC⁶. 	
November & December 2014	HUD REAC employees conducted a physical inspection of ACHA's AMI and AMP 2. AMP 1 received a failing score.	
2014 Notes	In order to address statements made in interviews of HUD-PIH employees, alleging the possibility that the contracted REAC inspector was in some way influenced by the ACHA to provide them with a passing physical score in April 2014, several REAC employees were interviewed. Interviews indicated that the contracted REAC inspector had received a negative evaluation of his performance by REAC in another unrelated inspection. This contractor resigned and HUD decertified him as a REAC inspector.	
February 2015 After rescoring the ACHA for FY 2013, REAC issued the ACHA designation. The rescoring revealed the ACHA failed multiple c include the physical and financial categories.		

⁶ This interfund transfer is prohibited by HUD, however it was disclosed by the independent auditing firm when they submitted ACHA's annual financials to HUD.

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Cas	e Number: (b)(7)(C)	
		HUD-PIH referred the initial allegations to HUD-OIG.
		After its troubled designation, the ACHA's Board was replaced and a new interim executive director was put in place and Franklin was terminated from her position.
	July 2015	The ACHA was again designated as Troubled by REAC ⁷ for FY 2014.

III. INVESTIGATION OF ALLEGATIONS

The OIG investigation focused on the Cairo, IL, based Alexander County Housing Authority's (ACHA) improper usage of HUD subsidized Asset Management Project (AMP) funds with prosecutorial consideration being given to 18 USC 666 (Theft, Intentional Misapplication of Funds), 18 USC 1001, (False Statements) and 18 USC 371 (Conspiracy). These funds (also referred to as operating funds and low rent housing project funds) and Capital funds are governed by 24 CFR 990⁸ and OMB Circular A-133. Specifically, the allegations were:

- The ACHA improperly used AMP funds to pay for retirement buyout packages and postemployment contracts for a select employees;
- ACHA credit cards were misused during travel and training events;
- The ACHA improperly purchased of a truck from an ACHA employee; and
- ACHA maintenance personnel were pressured by supervisors to provide money for the gifts for the ACHA ED.
- ACHA Payments to ACHA (b)(7)(C)

⁷ After a housing authority receives a Troubled designation, HUD's ability to provide governance over the housing authority is strengthened to a degree.

⁸ This part implements section 9(f) of the United States Housing Act of 1937 (1937 Act), (42 U.S.C. 1437g). Section 9(f) establishes an Operating Fund for the purposes of making assistance available to public housing agencies (PHAs) for the operation and management of public housing. In the case of public housing, the Operating Fund provides operating subsidy to assist PHAs to serve low, very low, and extremely low-income families.

OFFICE OF INSPECTOR GENERAL

REPORT OF INVESTIGATION

C	Number:	(b)(7)(C)
case	Number:	

ACHA Employee Retirement and Buyouts.

Investigative activities revealed that Wilson negotiated, with the approval of the ACHA Board of
Commissioners (ACHA Board), Retirement Agreements with the following ACHA employees:
(b)(7)(C)

These agreements were executed between June, 2011 and October, 2012. Many of these Retirement Agreements included cash buyouts, monthly health insurance stipends and part time employment opportunities at the ACHA. A HUD-Departmental Enforcement Center (DEC) analysis found that all of the buyouts ACHA employees received were paid with AMP funds. Although there are no HUD regulations baring housing authorities from entering into such agreements, the use of AMP funds is prohibited.

James Wilson Buyout and Consulting Contract

On August 26th, 2011, Wilson entered into an extended executive director contract with the ACHA, which was approved by the board. The contract extended Wilson's contract with the ACHA for an additional five years, ending on August 25th, 2016. A clause in the contract stated that Wilson could terminate his contract at any time and receive a lump sum payment of \$25,000 per year for each year remaining on the contract, for up to two years.

The investigation revealed that on March 23rd, 2012, with over four years remaining on his extended executive director contract, Wilson entered into a consulting contract (which was approved by the ACHA Board) in violation of HUD procurement policies outlined in 24 CFR 85.36. The consulting contract took effect on April 1st, 2013, and ended on September 30th, 2014. In addition to violating procurement policies set forth by HUD, Wilson's consulting contract was paid with AMP funds in violation of 24 CFR 990. Prior to the consulting contract taking effect, Wilson terminated his executive director contract, and, as per the terms outlined within, asserted that he was entitled to a lump sum payment of \$50,000. According to HUD-DEC analysis, the \$50,000 lump sum payment was paid with AMP funds, which is an unallowable use of funds.

After becoming aware of Wilson's consulting contract, HUD officials notified the ACHA that Wilson's consulting contract was in violation of the HUD procurement policies outlined in 24 CFR 85.36 and Section 19 of the Annual Contributions Contract (ACC) with HUD. Following the recommendation of HUD, the ACHA terminated Wilson's consulting contract, but disagreed with HUD's finding. Wilson then threatened to file a law suit against the ACHA, unless the ACHA paid the amount of funds owed on the remainder of his consulting contract. The ACHA Board voted to pay Wilson the remaining funds left on his contract in the form of a settlement agreement.

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OFFICE OF INSPECTOR GENERAL

REPORT OF INVESTIGATION

Case	Number:	(b)(7)(C)	

Travel and Training Expenditures

Between 2011 and 2014, the ACHA paid at least \$70,000 for travel and training expenses of ACHA employees. This did not include ACHA credit card purchases made while on travel. ACHA policies related to travel and training allow ACHA employees to either fly or drive to the destination of travel. ACHA employees who drive receive mileage reimbursement for their travel expenses, while ACHA employees who fly receive 70% of the mileage reimbursement as if the employee had driven. The policy further states that if the ACHA paid for the flight to the location, the cost of the flight would be deducted from the total reimbursement.

Interviews of HUD-PIH employees indicate that HUD has no regulations requiring public housing authorities (PHA) to submit policies to HUD for approval, however the ACHA was required to follow regulations outlined in OMB Circular A87, which requires expenditures be "reasonable and necessary" to the operation of the PHA.

Although there was no indication that ACHA employees falsely reported the method of travel, the investigation revealed discrepancies between the number of days of travel and the number of days employees received meal and lodging reimbursements on 15 trips involving Wilson and Franklin during the time frame of February 2012 through June 2014. In some instances, ACHA employees received lodging reimbursements during travel in which lodging was paid for by the ACHA through the use of the ACHA's credit card. These discrepancies total approximately \$10,600 related to their improper use.

Credit Card Misuse

ACHA credit card statements revealed that ACHA credit cards were regularly used to pay for meals, both during normal business hours and while on travel. During the time period, of October 2010 through April of 2014, ACHA credit cards paid for over \$6,000 worth of non-travel related meals at restaurants located in the Illinois, Kentucky and Missouri Tri-State region. ACHA credit cards were also used to purchase multiple gift cards for alleged celebratory events such as Holiday parties.

ACHA Purchase of a Truck from Martha Franklin

It was alleged that the ACHA purchased a truck belonging to an ACHA employee (Martha Franklin). Specifically, The ACHA received title to a truck, previously owned by Franklin, by paying \$16,000 to Ally Bank, who financed Franklin's purchase of the vehicle. HUD-PIH

Case	Number: (b)(7)(C)
	employees indicated this vehicle purchase was made outside the procurement guidelines set by HUD. Agents obtained information that Franklin's vehicle was used by ACHA maintenance staff, and agents themselves observed the truck purchased from Franklin parked at ACHA facilities.
	Coercion to Provide Gifts
	Two ACHA maintenance personnel alleged that the ACHA maintenance staff were coerced by ACHA maintenance supervisors to provide \$10 to \$20 in cash to be used towards the purchase of a gift for Wilson every Christmas and for a cash retirement gift upon his retirement. The maintenance workers indicated that they believed that if they did not provide the money the [b)(7)(C) would assign them harder work, or terminate
	them. One worker estimated that he provided \$10 per year for the last $(b)(7)(C)$ years, while the other provided \$10 to \$20 for the last $(b)(7)(C)$ years. An estimation of the funds provided by the maintenance workers indicate that up to approximately \$565 was provided by these two employees over the course of the last $(b)(7)(C)$ years. There was no indication that Wilson was aware the gifts were coerced.
	ACHA Payments to ACHA (b)(7)(C)
	From at least (b)(7)(C) and through Wilson's authority, the ACHA made payments to ACHA (b)(7)(C) This was in violation of Illinois Law 310 Ill. Comp. Stat. 10/7, which prohibits housing authorities of the ACHA's size from providing compensation to commissioners. Records obtained from the ACHA and show that during this time frame (b)(7)(C) was paid a monthly stipend of \$200 totaling \$8,800 of ACHA funds in violation of Illinois law. This payment was initially categorized as a
	board member stipend by the ACHA however, in August of 2010, the ACHA under Wilson's authority relabeled the payments to (b)(7)(C) as stipend payments for her role as (b)(7)(C) The McBride housing project had several tenants who served as the McBride Resident Council President at various times, however the investigation

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revealed that these other tenants received no such stipend. (b)(7)(C)

for the time period of (b)(7)(C)

after Wilson's departure as the ACHA's Executive Director through (b)(7)(C)

receiving an additional \$4,800, for a grand total of \$13,600 of ACHA funds paid to her as a stipend

continued to receive a stipend

Case	Number:	(b)(7)(C)
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IV. ACTION RESULTING FROM ACHA MISMANAGEMENT

In June of 2017, thirty residents of Elmwood and McBride public housing complexes in Cairo entered a settlement agreement with the Alexander County Housing Authority. The agreement stemmed from a lawsuit accusing the housing authority of breaching its lease agreements with residents by failing to maintain housing units in safe and sanitary conditions.

In July of 2017, the HUD Office of General Counsel, Departmental Enforcement Center issued a Notice of Proposed Debarment for two former ACHA executives (James Wilson and Martha Franklin) and a Notice of Proposed Debarment for a board member from participating in government programs⁹. This resulted from numerous violations of HUD regulations and the ACC. Specifically, problems included deplorable physical conditions, severe misuse of Federal funds, civil rights violations, lead-based paint violations, and other issues.

On August 23rd, 2017, HUD OIG Office of Legal Counsel (OLC) made a Referral to HUD Associate General Counsel for Program Enforcement for consideration of Program Fraud Civil Remedies Act of 1986¹⁰ ("PFCRA") action against James Wilson and Martha Franklin. James Wilson was the Executive Director of the Alexander County Housing Authority from 1989-2013 and served as a consultant to the ACHA thereafter. Martha Franklin was the Assistant Executive Director of the ACHA until April 2013 when she became Executive Director and was employed in that capacity until March 2015. The request was made because Wilson caused the submission of 141 false claims for a total of \$101,535.93. Franklin caused the submission of 73 additional claims, for a total of 214 false claims. Franklin's additional claims total \$29,348.00, for a gross falsely claimed amount of \$130,883.78. Penalties for this referral are calculated at the \$4,000 per claim rate for all claims. With the 141 false claims and 2 false certifications, Wilson's potential liability was a total of \$782,071.86 in assessments and penalties; Franklin may be jointly and severally liable for the 141 false claims and personally liable for 73 additional claims. Franklin's potential liability was for a total of \$1,117,767.86 in assessments and penalties.

⁹ In extreme cases, HUD can use suspension and debarment as administrative remedies pursuant to regulations at 24 CFR Part 24.

^{10 31} U.S.C. §§ 3801 et seq

Franklin signed a Settlemen	t Agreement, which was fully executed on August 31st, 2018, requiring
her to pay HUD \$30,000 for	her role in providing false claims to HUD. The Settlement Agreeme ticipating in covered transactions throughout the executive branch
period, from participation in Government. With regards an Initial Decision and Con	Agreement on August 30 th , 2018, which debarred him, for an indefining covered transactions throughout the executive branch of the Feder to HUD OGC's Complaint against Wilson, On November 27 th , 2011 asent Judgment was entered which requires Wilson to pay HUD civen the amount of \$500,000 for his role in submitting false claims
(b)(7)(C)	was issued a Final Notice of Debarment date
	ebarred him from covered transactions in the executive branch of the
	eriod of three years. This debarment is related his violation of HUD
conflict of interest restrictio	ns. As $(b)(7)(C)$ he participated in the negotiation
a contract (b)(7)(C)	
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V. INVESTICE ACHA Employee Retirem On February 13 th , 2015, (b) Development Office of Insp	ent and Buyouts Of the U.S. Department of Housing and Urbocctor General (HUD-OIG) interviewed HUD-PIH employees (b)(7)(C)
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V. INVESTIC ACHA Employee Retirem On February 13 th , 2015, (b) Development Office of Insp (b)(7)(C) ACHA conducted in 2013 a (b)(7)(C) stated	ent and Buyouts
V. INVESTIC ACHA Employee Retirem On February 13 th , 2015, (b) Development Office of Insp (b)(7)(C) ACHA conducted in 2013 a (b)(7)(C) stated	of the U.S. Department of Housing and Urba pector General (HUD-OIG) interviewed HUD-PIH employees (b)(7)(C) regarding their involvement in HUD's review of the the ACHA was labelled as a sub-standard performer for FY 201 that Wilson created retirement buyout plans for ACHA employees
V. INVESTIC ACHA Employee Retirem On February 13 th , 2015, (b) Development Office of Insp (b)(7)(C) ACHA conducted in 2013 a (b)(7)(C) stated (b)(7)(C) identified the names o	of the U.S. Department of Housing and Urb sector General (HUD-OIG) interviewed HUD-PIH employees regarding their involvement in HUD's review of the ACHA was labelled as a sub-standard performer for FY 201 that Wilson created retirement buyout plans for ACHA employees for the ACHA employees who received retirement agreements as (b)(7)
V. INVESTIC ACHA Employee Retirem On February 13 th , 2015, (b) Development Office of Insp (b)(7)(C) ACHA conducted in 2013 a (b)(7)(C) stated (b)(7)(C) (b)(7)(C) (b)(7)(C) reported to them that the	of the U.S. Department of Housing and Urb pector General (HUD-OIG) interviewed HUD-PIH employees pector General (HUD-OIG) interviewed HUD-PIH employees for regarding their involvement in HUD's review of the ACHA was labelled as a sub-standard performer for FY 201 that Wilson created retirement buyout plans for ACHA employees for the ACHA employees who received retirement agreements as for a contract that Wilson created tha
V. INVESTIC ACHA Employee Retirem On February 13 th , 2015, (b) Development Office of Insp (b)(7)(C) ACHA conducted in 2013 a (b)(7)(C) stated (b)(7)(C) (b)(7)(C) (b)(7)(C) reported to them that the	of the U.S. Department of Housing and Urb pector General (HUD-OIG) interviewed HUD-PIH employees pregarding their involvement in HUD's review of the the ACHA was labelled as a sub-standard performer for FY 201 that Wilson created retirement buyout plans for ACHA employees of the ACHA employees who received retirement agreements as provided indicated that Wilson buyouts would save the ACHA money by reducing payroll cost was no formula that was used to calculate the payment amount the

agreement.

REPORT OF INVESTIGATION

Case	Number: (b)(7)(C)
	indicated they never received any formal acknowledgement that a buyout program existed, and the
	opportunity for a buyout was not offered to all employees. (b)(7)(C) provided the ACHA Employee
	Retirement Agreements, which showed that Wilson was the authorizing official for all of which
	were also approved by the ACHA Board.
	On March 23 rd , 2015, (b)(7)(C) of the HUD-OIG interviewed (b)(7)(C) who stated
	that the ACHA does not need HUD's approval to spend AMP Funds (also known as operating
	funds, which were used to fund the buyouts).
	(bV7VC)
	On June 23^{rd} , 2016 , $(b)(7)(C)$ of the HUD-OIG and $(b)(7)(C)$ of the FBI
	interviewed Martha Franklin. Franklin indicated that she began working as the ACHA's finance
	director in approximately 2004, and was employed as the executive director from approximately
	2013 through 2015. Franklin stated that the ACHA received funding cuts due to the sequestration.
	According to Franklin, in some instances ACHA employees reached out to Wilson to seek
	retirement and buyouts, while in other cases, Wilson reached out to ACHA employees. At Wilson's request, Franklin put together a spreadsheet showing the comparison of costs between
	the salaries of employees and the retirement agreements. Franklin stated that Wilson hand wrote
	the employee retirement agreements for her to type up. The retirement agreements were then taken
	to the ACHA board for approval. Franklin indicated that she struggled with AMP funding
	principals. Franklin indicated that it was an error in coding that caused the retirement agreements
	and buyouts to be paid with AMP funds instead of COCC funds. Franklin stated that HUD did not
	approve any of the retirement agreements for ACHA employees.
	On October 20 th , 2016, (b)(7)(C) of the HUD-OIG and (b)(7)(C) of the FBI
	interviewed $\binom{(b)(7)(C)}{}$ retired as $\binom{(b)(7)(C)}{}$ for the
	maintenance department in (b)(7)(C) confirmed he received a buyout from the
	ACHA in the amount of \$30,000. (b)(7)(C) stated that Wilson approached him and asked him if he
	would like to retire early. (b)(7)(C) stated that Wilson initially offered him a buyout of \$10,000,
	which $(b)(7)(C)$ then provided a counter offer of \$60,000, before both parties agreed on \$30,000.
	putted that he he tot protited any one a meneral for recording a cuty cut.
	he understood his buyout to be a cost-savings measure implemented by Wilson. (b)(7)(C) stated that after he received his buyout he worked 1 day per week at the ACHA as part of his retirement
	after the received his output the worked r day per week at the ACTIA as part of his retirement

Case Number: (b)(7)(C)

REPORT OF INVESTIGATION

On October 20 th , 2016, (b)(7)(C)	of the HUD-OIG and (b)(7)(C)	interviewed
(b)(7)(C)	was employed as (b)(7)(C)	
(b)(7)(C) confirmed receiving	g a buyout from the ACHA in the amount	of \$25,000 and a
post-employment contract requiring hi	7.0 g. g. g. man = 1.0 2.0 g.	tated that Wilson
reached out to him and asked if he wou	ald accept an early retirement buyout.	
On May 30 th , 2017, HUD-OIG (b)(7)(C)	and FBI (b)(7)(0	D)
(b)(7)(C) interviewed (b)(7)(C)		
	ficulty articulating the difference between	the ACHA board
and (b)(7)(C) group (b)(7)(C)	When asked if she recalled	the ACHA board
approving retirement agreements and b		stated that she did
not know anything about these retireme	ent agreement and buyouts. (b)(7)(C) state	ed that she did not
	ver when asked if she recalled serving or	n the board with
(b)(7)(C) s	he indicated that she did. Later in the in	terview ^{(b)(7)(C)}
indicated that when she served on the A	ACHA board she never made any decision	is by herself.
On May 30th, 2017, HUD-OIG (b)(7)(C)	and FBI (b)(7)(C))
(b)(7)(C) interviewed (b)(7)(C)		stated that the
ACHA's Executive Director would pre	esent matters to the ACHA for their appro	val, and Franklin
and Wilson presented information to th	e ACHA Board when filling the role as Ex	ecutive Director.
b)(7)(C) was shown the retirement agree	ments for (b)(7)(C)	
	ard and voting to approve most of these a	greements. (b)(7)(
could not specifically recall a retireme	ent agreement for (b)(7)(C) provided t	hat Wilson more
than likely presented the retirement ag	greements to the ACHA and specifically	
	tirement agreements. (b)(7)(C) stated that	
agreements were presented to the boa	rd as a cost saving measure. (b)(7)(state	d that it was his
	ements were for less than the employee's	
employees' positions were never filled	after they left. (b)(7)(C) stated that the ACHA	Board approved
all retirement agreements that were b	·	
	counting votes and maintaining the rules of	0.75
meetings. When asked if he thought		
perform her duties as the board chairma	n Brev stated that (b)(7)(C) "ran the meet	ings fine " (b)(7)(C

Case

REPORT OF INVESTIGATION

Number: (b)(7)(C)
stated that the ACHA board was made aware of financial difficulties the ACHA was having. bit attended that HUD conducted audits of the ACHA annually. bit advised that a third party auditing firm conducts audits and submits that information to HUD. bit brovided that the ACHA laid off some of their employees due to the ACHA's financial situation. bit observed the ACHA's financial issues increase through the years. bit indicated that in the past years the ACHA had a higher occupancy rate and therefore received a larger amount funding. bit attended that when he became a board member he received a commissioner's handbook which outlined the duties of the ACHA board. bit attended that the daily management of the housing authority is not a duty of the board. bit attended that he is aware of project based funding (AMP funding) and its relationship to the COCC, however did not understand how it worked.
(b)(7)(C)
On June 6 th , 2017, HUD-OIG (b)(7)(C) and HUD-OIG (b)(7)(C) and HUD-PIH (b)(7)(C)
stated that in regards to ACHA employees who received buyouts and post-employment
contract payments, HUD has no influence in the matter, unless the ACHA is in a troubled status.
stated that HUD does not have a say in whether or not a PHA can create the type of
retirement agreements as those given to (b)(7)(C)
stated that Wilson never provided them with a formula showing how these
retirement agreement saved the ACHA funds. (b)(7)(C) provided that the one issue they had with
the retirement agreements was that they were not offered to all of the ACHA employees. (b)(7)(C)
stated that after consulting with the HUD, Office of General Counsel (OGC), they were told that
HUD does not possess the power to terminate these post-employment contracts.
On June 9 th , 2017, HUD-OIG $^{(b)(7)(C)}$ and $^{(b)(7)(C)}$
interviewed James Wilson (Wilson). Wilson provided his employment background which include
being the Mayor of Cairo, IL for 12 years from 1991 through 2003, and being the ACHA's
Executive Director from 1989 through 2013. Wilson stated that his highest level of education was
earning a bachelor's degree in history and political science from Southern Illinois University.
Wilson stated that he has never had a strong background in finances and never received any
financial training. When asked for his understanding of AMP funding, Wilson stated that AMP
funding is complicated and further stated that he does not have a good knowledge of it. Wilson
stated that it was his understanding that the COCC could collect funds from the AMPs. However,
Wilson stated that the AMPs never had enough funds to pay the COCC. Wilson expressed the

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the ACHA.

Case

REPORT OF INVESTIGATION

Num	ber: ^{[b)(7)(C)}
	CHA's finances were good prior to HUD lowering their funding due to the sequestration. Wilso
	tted that when HUD decreased the funding received by the ACHA by approximately \$500,00
	ed the ACHA into a financial downward spiral. Wilson maintained that had HUD not become
	volved in the ACHA's issues in 2011 and 2013, they (the ACHA) would have been able to make
it t	hrough the sequestration. In regard to $^{(b)(7)(C)}$ Wilson stated that $^{(b)(7)(C)}$ had been an ACH
	pard member for approximately (b)(7)(C) years. Wilson stated that (b)(7)(C) was also the
(b)(7	stated that (b)(7)(C) received approximately \$20
per	r month for her role in (b)(7)(C) Wilson stated that (b)(7)(C) also receive
ade	ditional funds from the ACHA for (b)(7)(C) expenses, of which (b)(7)(C) was responsib
	:. Wilson stated that (b)(7)(C) was also given funds to pay tenants to mow the ACHA's gras
	ilson stated that the ACHA did not maintain records regarding the tenant's mowing service
	nich should have been maintained by (b)(7)(C)
In	regard to retirement agreements the ACHA made with its employees, Wilson stated that the
	reements ended up saving the ACHA thousands of dollars each. Wilson stated that he complete
-	cost benefit analysis for these retirement agreements, but did not retain a copy of the analysis
	ilson stated that he provided the cost benefit analyses to Franklin, for her to type up on he
COI	mputer. The cost benefit analyses was subsequently presented to the ACHA Board.
τ	was Wilson Down and Consulting Contract
Ja	mes Wilson Buyout and Consulting Contract
On	February 13 th , 2015, during a HUD-OIG interview, HUD-PIH employee (b)(7)(C) indicate
	t Wilson also negotiated his own Consulting Contract during the time frame he was sti
	ployed as the executive director. (b)(7)(C) indicated that the procurement of Wilson
	nsulting Contract was not in line with HUD's procurement regulations outlined in 24 CFR 85.3
(b)(7)	which states that no sole source contracts are allowed to be granted without HUD's approva
	reported that 110D informed the AC11A Board that in accordance to 110D regulation
	lson is not allowed to receive this Consulting Contract. (b)(7)(C) further provided that the
	CHA Board decided to pay Wilson the full amount of his Consulting Contract despite Wilson
not	completing the term of his Consulting Contract, in fear that Wilson would file a law suit against

Case	Number: (b)(7)(C)
	On June 23 rd , 2016, former ACHA, Executive Director Franklin indicated to HUD-OIG that the ACHA board approved Wilson's \$50,000 buyout received as part of his Extended Executive Director Contract. In regard to Wilson's Consulting Contract, Franklin indicated that this contract was approved prior to the termination of his Extended Executive Director Contract being issued because Wilson wanted a smooth transition from executive director to consultant. Franklin stated that as a consultant Wilson assisted her in her executive director duties. Franklin stated that Wilson helped her address the 5 or 6 EEOC charges files against her. Franklin stated that Wilson did more
	than the required amount of work that was stipulated in his Consulting Contract.
	On May 30 th , 2017, during a HUD-OIG interview, (b)(7)(C) was shown the Extended Executive Director Contract and the Consulting Contract between Wilson and the ACHA. (b)(7)(C)
	confirmed her signature located on these documents, however did not recall signing these
	documents specifically. (b)(7)(C) recalled ACHA employees such as (b)(7)(C)
	as well as ACHA board members would come to her (b)(7)(C) and ask her to sign documents. (b)(7)(C) indicated that when she was asked to sign documents there were instances in which she was and was not provided explanations of what documents she was signing.
	On May 30 th , 2017, during a HUD-OIG interview, (b)(7)(C) was shown
	the Consulting Contract between Wilson and the ACHA. (b)(7)(C) recalled that pursuant to the contract, Wilson would receive (b)(7)(C) per month. (b)(7)(C) stated that Wilson was at the ACHA offices everyday while in his consulting position. (b)(7)(C) did not recall the specific requirements of Wilson's Consulting Contract. (b)(7)(C) stated that HUD removed Wilson from his contracting position at the ACHA and did not recall the ACHA Board removing him via a vote.
	On June 6 th , 2017, while being interviewed by HUD-OIG agents, HUD-PIH employees (b)(7)(C)
	$\frac{(b)(7)(C)}{(C)}$ were shown Wilson's Extended Executive Director Contract. $\frac{(b)(7)(C)}{(C)}$
	stated that HUD does not have any guidelines or restrictions for employment contracts for PHA
	executive directors. (b)(7)(C) provided that HUD has a \$150,000 cap for which federal funds can
	be used to pay an executive director's salary. There is no requirement that PHAs must submit
	contracts with executive directors for HUD's approval. In regards to Wilson being paid (b)(7)(C)
	\$50,000 after terminating his Extended Executive Director Contract, (b)(7)(C) stated that there is

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nothing HUD can do to stop the payment of bonuses and other payments. Agents were told that PHA employees' salaries are paid from funds based on where they are working. If an employee

works at several different sites, then their salaries should have been billed appropriately. With
respect to any records reflecting Wilson's time spent at each AMP and time spent on
administration, Wilson told (b)(7)(C) that he did not keep any records.
In regard to Wilson's Consulting Contract, (b)(7)(C) stated that Wilson provided the reason why a Consulting Contract was necessary. Specifically, Wilson advised that he had to train
Martha Franklin in her new job as executive director. (b)(7)(C) explained that Wilson's
contract violated HUD's procurement regulations outlined in 24 CFR 85.36, and the more recent
regulations outline in 24 CFR 200. (b)(7)(indicated that Wilson's consulting contract is also a clear
violation of Section 19 of the ACHA's ACC.
On June 9th, 2017, Wilson told HUD-OIG agents stated that his stepping down as the executive
director and moving to a consulting position saved the ACHA approximately \$75,000 that year.
Wilson provided a copy of a cost benefit analysis regarding his contract. Wilson stated that he
calculated the cost benefit analysis and provided the information to Franklin who then typed the
document on her computer. The cost benefit analysis was subsequently presented to the ACHA
Board. Wilson stated that the ACHA does not have a copy of this document. Wilson stated that
in regards to his Extended Executive Director Contract he was entitled to the lump sum payment
of \$50,000 that he received after he terminated his Extended Executive Director Contract with two
years remaining on the contract. Wilson stated that he negotiated both his Extended Executive
Director Contract and the Consulting Contract with the ACHA. Wilson stated that the ACHA's
(b)(7)(C) drafted his Consulting Contract. Wilson stated that "HUD
raised hell," with respect to him negotiating his own Consulting Contract with the ACHA. Wilson
stated that at the time he entered into a Consulting Contract with the ACHA he did not understand
HUD's issues with it as it saved the housing authority \$250,000. Wilson stated that had he known
it was wrong, he would have stayed employed as the ACHA's executive director. Wilson stated
that neither (b)(7)(C) nor he ever consulted HUD regarding his Consulting Contract.
Wilson stated that he was still employed as the executive director when his Consulting Contract

Wilson stated that he was still employed as the executive director when his Consulting Contract was drafted. Wilson stated that while he was still employed as the executive director he chose Franklin as his successor by telling that ACHA Board that she would be a good choice. Wilson stated that one year prior to leaving his position as executive director he began training Franklin for the position. Wilson stated that once Franklin held the position of executive director, she

political issues that came with that position. Wilso
or he had fiscal responsibility over the ACHA'
ue the ACHA for voiding his Consulting Contract i
Wilson stated that he believed the conditions of his
maintained that the Consulting Contract saved the
ng Contract was in violation of HUD procuremen
was only paid \$9,000 pursuant to his Consulting
the threat of litigation.
of HUD-OIG interviewed (b)(7)(C) ACHA
at the Wilson Executive Director Contract, which
ponterior - in the contractor of the contract representation of the contractor of the contractor of the contractor
ive a lump sum payment for early termination of his
rd meeting and subsequently approved by all board
interviewed ACHA (b)(7)(C)
stated that while going through documents at
iple ACHA employees to include Wilson, Franklin,
hat the ACHA paid for mileage reimbursement for
stated that Wilson traveled to Las Vegas
ent in both instances. (b)(7)(C) also alleged an
ded a Public Housing Administrator Director's
worth of lodging and per diem reimbursement
DA training events span approximately 5 to 6 days
DA training events span approximately 5 to 6 days
interviewed (b)(7)(C)
interviewed (b)(7)(C)
interviewed (b)(7)(C)
i i

Case

REPORT OF INVESTIGATION

Number: (b)(7)(C)
that she did not attend any ACHA training and travel events as she was not a part of the front office group that typically went on travel to attend training events. (b)(7)(C) further stated that she also
did not want to attend training events that required travel because (b)(7)(C) and likes to
work when the front office people, to include Wilson and Franklin, were gone. (b)(7)(C) stated
that some of the ACHA employees preferred to fly, while others preferred to drive. (b)(7)(C)
provided that bright prefers to drive and stated that it was possible he drove to attend travel in
Seattle, WA. (b)(7)(C) stated that Wilson also liked to drive to training locations.
On June 23 rd , 2016, former Executive Director Franklin stated to HUD-OIG agents that the
ACHA's travel policy had been in place for as long as she could remember. Franklin recalled
ACHA employees on travel would receive their travel reimbursement in advance. Franklin
advised that (b)(7)(C) was the employee who calculated the amount of travel funds each employee
received. Franklin stated that she would often book the flights on the ACHA's credit card for the
employees going on travel. Franklin stated that no ACHA employees ever returned any of the
travel funds they received that were in excess of the incurred travel costs.
On October 20 th , 2016, during a HUD-OIG interview, (b)(7)(C) was
shown and confirmed the ACHA's travel policy, (b)(7)(C) indicated that Wilson, as the executive
director, would have been the individual who created the ACHA's travel policy, while the ACHA
board would have approved it. (b)(7)(C) stated that he would have been the ACHA employee who
(b)(7)(C) During the interview $(b)(7)(C)$ was shown an A/P Distribution
Remittance and associated ACHA Travel/Expense Voucher related to a trip Franklin took to San
Diego, CA, which lists an invoice amount of \$2,178.67 and payment date of January 7 th , 2013.
(b)(7)(C) was shown that although the voucher reflects Franklin was paid for 6 days of lodging,
도 보기되는 하게 없었다. 스크리에서 바른에는 아크리아 트라이트를 보고 있다면 없다. 그리아 바로 보고 있다면 보다
Franklin was paid for 10 days of meals. (b)(7)(C) stated that the 6 days of lodging reflected the days
spent at the conference and the travel days in order to get there. (b)(7)(C) stated that ACHA used a
figure of 500 miles per day to determine the amount of travel days. (b)(7)(C) provided no answer
as to why there were 10 days' worth of meals paid on this voucher. (b)(7)(C) confirmed that
employees driving to travel locations were entitled to receive a \$0.55 mileage reimbursement,
while employees that flew were entitled to 70% of the mileage reimbursement.
On May 30 th , 2017, (b)(7)(C) stated to HUD-OIG agents that ACHA
Board would be presented with information detailing the purpose of a training event and how many

Case	· Number: (b)(/)(C)
	ACHA employees would be attending the training, after which the ACHA Board was then asked
	to approve the travel and training. The ACHA Board was never presented information regarding
	the cost of the training and travel. (b)(7)(stated that he was unaware of the details of the ACHA's
	policies regarding travel and training. (b)(7)(stated that prior to the date of travel for training he
	attended, he was provided a check from the ACHA which covered travel expenses to include
	meals. (b)(7)(c) stated that if he flew to training events, the ACHA would purchase his plane ticket
	for him. (b)(7)(C) stated that the ACHA would also purchase his lodging. (b)(7)(C) stated that he was
	never provided a breakdown of the money he received prior to training nor did he ever sign any
	travel vouchers. (b)(7)(C) was shown an ACHA Travel Voucher (travel voucher) reflecting him being
	paid \$3,663 for travel to Seattle, WA to attend PHADA training being held from May 5 th through
	May 9 th , 2012. (b)(7)(C) was shown that he received six days of lodging reimbursement and 11 days
	of meal reimbursement. (b)(7)(C) stated that he does not know why he received 11 days of meal
	reimbursement. (b)(7)(stated when the board learned of financial issues at the ACHA, the ACHA
	board decided that they (the board) would not take any training trips for a period of time.
	On June 6 th , 2017, HUD-PIH employee (b)(7)(C) was asked by HUD-OIG agents if HUD has any
	recourse to address issues with a PHA's travel policy, to which he stated that HUD does not, unless
	the PHA is placed in receivership. (b)(7)(C) stated that HUD regulations required the
	ACHA and other PHA's to use COCC funds to cover travel costs. HUD regulations do allow for
	AMP funds to be used for on-site training held at the respective AMP. (b)(7)(C) stated
	that HUD does not have regulations limiting or requiring a certain of amount training or the type
	of training PHA employees receive. (b)(7)(C) stated that HUD does not require PHAs to train
	their employees in ethics. (b)(7)(C) stated that during their review of the ACHA in
	2013, they did not have time to review the travel vouchers on-site.
	On the 6th 2017 Wiles stand to HUD OIG seems that he was sufferilled with the ACHA?
	On June 9th, 2017, Wilson stated to HUD-OIG agents that he was unfamiliar with the ACHA's
	policy regarding training. Wilson stated that he and his staff attended training conference for
	PHADA, NAHRO, and NELROD. The type of training provided included legislative training in
	which HUD would send representatives to provide up-dates on current HUD regulations. These

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ACHA Board members were encouraged to attend training at least once per year.

conferences also had exhibitors who would demonstrate products for PHAs. Wilson stated that

OFFICE OF INSPECTOR GENERAL

Case Number: (b)(7)(C)

to the IRS.

REPORT OF INVESTIGATION

In regards to the ACHA travel policy, Wilson stated the ACHA Board and himself put it together.
Wilson stated that during a HUD review conducted prior to 2010, HUD told the ACHA to update
their existing travel policy. Wilson stated that HUD did not mention issues with the travel policy
during the review they conducted in 2013. Wilson stated that (b)(7)(C) was in charge of accounts
payable, and as part of his duties prepared the ACHA travel vouchers. Wilson stated that he would
review the travel vouchers and sign off on them. When shown that the ACHA's travel policy
allows employees to receive \$60.00 per day for meal expenses, Wilson stated that he does not
know how they came up with this specific dollar amount. Wilson was asked to explain why the
ACHA travel policy allowed employees flying to a location to claim 70 percent of the
reimbursement allowed for miles driven. Wilson stated that the ACHA board had previously
raised concerns regarding employees opting to drive during travel, in order to earn more money,
as opposed to opting to fly, resulting in the ACHA incurring higher expenses for travel. Wilson

stated that the ACHA travel policy shown, was written in such a way as to incentivize employees to fly more during travel as a cost saving measure for the ACHA. Wilson stated that neither he nor any other ACHA employees reported any of their income received from travel reimbursements

On December 5 th , 2017, (b)(7)(C)	of HUD-OIG and (b)(7)(C)
(b)(7)(C) of the FBI interviewed (b)(7)(C)	During the
interview (b)(7)(C) stated that he was afforded the ability	y to go on approximately one trip per year,
and recalled going on three trips in total. When asked	for his knowledge of the ACHA's travel
policy, (b)(7)(C) stated that they were allowed to be rei	mbursed for mileage at the IRS approved
rate, and were provided \$60 per day for meals when tra	veling a greater distance than 1,000 miles.
stated that the ACHA paid for the hotel costs.	stated that the ACHA paid for
one group meal per trip.	
On December 6 th 2017, (b)(7)(C)	of HUD-OIG interviewed (b)(7)(C)
(b)(7)(C) stated	that he could not recall ever reading the
ACHA's travel policy. (b)(7)(C) stated that the ACHA	had a formula they used to calculate the
amount of reimbursement one would receive for trave	el, however he personally never saw the
formula they used. (b)(7)(C) stated that he would receive	his funds for travel in advance of the trip.
(b)(7)(C) stated that he went on two or three training even	ts.

Case Number: (b)(7)(C)

REPORT OF INVESTIGATION

During the December 6 th , 2017, interview of (b)(7)(C)
recalled approving the ACHA's travel policy which contained the formulas used to calculate travel
reimbursement. (b)(7)(C) stated that he would receive his travel reimbursement in advance of the date
of travel. stated that he flew to travel destinations on ACHA trips, and recalled receiving
reimbursement for mileage. (b)(7)(C) stated that that ACHA paid for lodging on trips. (b)(7)(C) stated
that he was not aware of any excessive spending during travel events. (b)(7)(C) stated that he was not
further reimbursed for travel over what the ACHA formulated he should receive. When asked
what the benefit of having the ACHA Board member attend training events was, (b)(7)(C) stated that
HUD stated that housing authority board members needed training.

Credit Card Misuse

During the June 9th, 2017 interview, Wilson was shown an ACHA Visa credit card receipt and ACHA Purchase Distribution dated October 27th, 2012, in the amount of \$700. The ACHA voucher shows this purchase was related to a NAHRO conference held in Nashville, TN. Wilson was shown that the receipt lists 11 guests attended a dinner at Commerce Street Grille (Commerce St). Wilson was advised that according to his records, only 10 ACHA employees attended this training. Wilson stated that he remembered going to Commerce St., however, he does not remember the details of the dinner. Wilson provided it was possible that an ACHA employee may have brought their spouse or a guest. When asked why he believed a \$700 dinner was an appropriate expenditure of ACHA funds, Wilson stated that in every training trip that he attended, he would use the ACHA credit card to pay for one dinner for all of the attendees. Wilson expressed that he believed this is a common practice. Wilson stated that the ACHA board approved of the ACHA paying for one dinner while on travel. Wilsons stated that the dinners were good for employee morale, during which ACHA business was discussed among other things. Wilson stated that in 2012, the Federal sequestration occurred. Wilson provided that in hindsight they (the ACHA) should not have gone to training events and attended dinners, such as Commerce St. Wilson stated that despite the sequestration, the ACHA continued to pay its bills on time. Wilson stated that he was unfamiliar with OMB Circular A-87 which requires PHA expenditures to be reasonable and necessary to the PHA. Wilson stated that the dinners provided to ACHA employees were reasonable for morale, however were not necessary. Wilson stated that if he knew the budget crisis was coming, he would not have paid for those dinners with ACHA funds. Wilson stated that had HUD told him to stop spending money on travel and training, he would have stopped. When

OFFICE OF INSPECTOR GENERAL

REPORT OF INVESTIGATION

asked if he knew that OMB Circular A-8	7, prohibits the purchase of alcohol with PHA funds			
Wilson stated that he did not know that. Wilson indicated that he would not prev				
from ordering a beer during a dinner paid f				
ACHA Danahasa af Mantha Fuankiinia 7	Parrate			
ACHA Purchase of Martha Franklin's	Truck			
On August 28 th , 2015, (b)(7)(C)	interviewed ACHA (b)(7)(C)			
	d that he had discovered that through Wilson's			
authorization, the ACHA had purchased a	truck from Franklin. (b)(7)(C) stated he located an			
ACHA check in the amount of \$16,000 and	d paid to Franklin.			
On October 8 th , 2015, ACHA (b)(7)(C)	stated to HUD-OIG that aside from the ACHA's			
	s in the past utilized a State of Illinois contract company			
and possibly local car dealerships to purcha				
On June 23rd 2016 former ACHA Eve	ecutive Director Franklin was questioned by agents			
	husband's Chevy Silverado. Franklin stated that she			
	if she would be willing to sell a truck purchased by her			
	ed to Wilson that she would be willing to sell the truck			
	prior to Wilson's inquiry. Franklin stated that she			
provided Wilson that Kelly Blue Book value of the truck. The ACHA then purchased the truck				
by paying Ally \$16,000. Franklin herself	had to pay \$2,000 to Ally. Franklin indicated that she			
did not compensate anyone at the ACHA for	or the purchase of the truck.			
On October 20 th , 2016, (b)(7)(C)	indicated to HUD-OIG that ACHA			
The state of the s	indicated to HUD-OIG that ACHA truck that the ACHA purchased from Franklin.			
(b)(7)(C) drove the	truck that the ACHA purchased from Franklin.			
On October 20 th , 2016, (b)(7)(C)	truck that the ACHA purchased from Franklin. was interviewed by HUD-OIG and			
On October 20 th , 2016, (b)(7)(C)	truck that the ACHA purchased from Franklin.			
On October 20 th , 2016, (b)(7)(C) indicated that the check paid to Ally in the	truck that the ACHA purchased from Franklin. was interviewed by HUD-OIG and			

	truck belonged to Franklin's deceased husband and she no longer needed the vehicle. (b)(7)(state				
	that the truck was purchased for a fair price. (b)(7)(c) stated that he is not aware of any HU.				
	procurement rules or regulations.				
	procurement rules of regulations.				
	On June 9th, 2017, Wilson stated AMP Asset Management Fund (AMP) 1 (b)(7)(C)				
	needed a work truck for AMP 1. Wilson stated that (b)(7)(C) asked Franklin if she would be				
	willing to sell the ACHA her white work truck. Wilson stated that Franklin determined how much she owed on the truck and he looked up the Kelley Blue Book value of the truck. Wilson stated				
	that after he determined he could get the truck at a good value, Wilson asked the board for approv				
	to purchase the truck. Wilson stated that he did not do any further research when purchasing th				
	truck. Wilson expressed that he does not believe there are any ethical issues as to how this truck				
	was purchased.				
	Coercion to Provide Gifts				
	Correlate Travitae Gitts				
	On January 24 th , 2017, (b)(7)(C) of the HUD-OIG interviewed (b)(7)(C)				
	On January 24 th , 2017, (b)(7)(C) of the HUD-OIG interviewed (b)(7)(C) was employed by the ACHA for				
	(b)(7)(C) was employed by the ACHA for				
	(b)(7)(C) was employed by the ACHA for				
	approximately $(b)(7)(C)$ was employed by the ACHA for approximately $(b)(7)(C)$ stated that over those $(b)(7)(C)$ years he has been told by former ACH $(b)(7)(C)$ that $(b)(7)(C)$ needed to provide approximately \$20 to \$25 every December, to be used toward purchasing				
	approximately by the ACHA for approximately $(b)(7)(C)$ stated that over those $(b)(7)(C)$ was employed by the ACHA for approximately $(b)(7)(C)$ stated that $(b)(7)(C)$ under the provided approximately \$20 to \$25 every December, to be used toward purchasing Christmas gift for Wilson. $(b)(7)(C)$ stated that $(b)(7)(C)$ told him that if he did not be the approximately \$20 to \$25 every December, to be used toward purchasing Christmas gift for Wilson.				
	approximately by the ACHA for approximately $(b)(7)(C)$ stated that over those $(b)(7)(C)$ was employed by the ACHA for approximately $(b)(7)(C)$ stated that $(b)(7)(C)$ under the provided approximately \$20 to \$25 every December, to be used toward purchasing Christmas gift for Wilson. $(b)(7)(C)$ stated that $(b)(7)(C)$ told him that if he did not be the approximately \$20 to \$25 every December, to be used toward purchasing Christmas gift for Wilson.				
	$\begin{array}{cccccccccccccccccccccccccccccccccccc$				
	$\begin{array}{c} \text{(b)(7)(C)} \\ \text{approximately} \\ \text{(b)(7)(C)} \\ \text{vears.} \\ \text{(b)(7)(C)} \\ \text{stated that over those} \\ \text{(b)(7)(C)} \\ \text{needed to provide approximately $20 to $25 every December, to be used toward purchasing Christmas gift for Wilson.} \\ \text{(b)(7)(C)} \\ \text{stated that} \\ \text{(b)(7)(C)} \\ \text{stated that} \\ \text{(b)(7)(C)} \\ \text{told him that if he did not provide this money as a gift to Wilson that he would be put on (b)(7)(C)} \\ \text{interpreted to mean that} \\ \text{(b)(7)(C)} \\ \text{would be assigned harder manual labor duties.} \\ \text{(b)(7)(C)} \\ (b$				
	$\begin{array}{cccccccccccccccccccccccccccccccccccc$				
	$\begin{array}{cccccccccccccccccccccccccccccccccccc$				
	approximately $\frac{(b)(7)(C)}{7/7}$ years. $\frac{(b)(7)(C)}{7/7}$ stated that over those $\frac{(b)(7)(C)}{7/7}$ years he has been told by former ACH $\frac{(b)(7)(C)}{7/7}$ needed to provide approximately \$20 to \$25 every December, to be used toward purchasing Christmas gift for Wilson. $\frac{(b)(7)(C)}{7/7}$ stated that $\frac{(b)(7)(C)}{7/7}$ told him that if he did not provide this money as a gift to Wilson that he would be put on $\frac{(b)(7)(C)}{7/7}$ 'shit-list," which $\frac{(b)(7)(C)}{7/7}$ interpreted to mean that $\frac{(b)(7)(C)}{7/7}$ would be assigned harder manual labor duties. $\frac{(b)(7)(C)}{7/7}$ stated that he was told by $\frac{(b)(7)(C)}{7/7}$ that not providing money for Wilson's Christmas gift could also result in his dismissal form the ACHA. $\frac{(b)(7)(C)}{7/7}$ stated that he provided the gimoney in cash to either $\frac{(b)(7)(C)}{7/7}$ also provided that Wilson also receives				
	was employed by the ACHA for approximately $(b)(C)$ years. $(b)(T)(C)$ stated that over those $(b)(T)(C)$ years he has been told by former ACHA for approximately $(b)(T)(C)$ that $(b)(T)(C)$ needed to provide approximately $(b)(T)(C)$ stated that $(b)(T)(C)$ told him that if he did not provide this money as a gift to Wilson that he would be put on $(b)(T)(C)$ shit-list," which $(b)(T)(C)$ interpreted to mean that $(b)(T)(C)$ would be assigned harder manual labor duties. $(b)(T)(C)$ stated that he was told by $(b)(T)(C)$ that not providing money for Wilson's Christman gift could also result in his dismissal form the ACHA. $(b)(T)(C)$ stated that he provided the gift money in cash to either $(b)(T)(C)$ stated that he never overheard Wilson ask for the gift money.				
	approximately by the ACHA for appro				
	was employed by the ACHA for approximately $(b)(C)$ years. $(b)(T)(C)$ stated that over those $(b)(T)(C)$ years he has been told by former ACHA for approximately $(b)(T)(C)$ that $(b)(T)(C)$ needed to provide approximately $(b)(T)(C)$ stated that $(b)(T)(C)$ told him that if he did not provide this money as a gift to Wilson that he would be put on $(b)(T)(C)$ shit-list," which $(b)(T)(C)$ interpreted to mean that $(b)(T)(C)$ would be assigned harder manual labor duties. $(b)(T)(C)$ stated that he was told by $(b)(T)(C)$ that not providing money for Wilson's Christman gift could also result in his dismissal form the ACHA. $(b)(T)(C)$ stated that he provided the gift money in cash to either $(b)(T)(C)$ stated that he never overheard Wilson ask for the gift money.				

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required to pay \$10 every Christmas towards a present for Wilson.

(b)(7)() 1.1	pay, termination or t	being assigned what (b)(7)(C)	referred to as "dirt work
stated that he hand	ed the money for Will	told (b)(7)(C)	stated that other ACH
AMP (b)(7)(C) money for Wilson.		told (b)(1)(c)	to provide gi
money for witson.			
On June 9th, 2017, Wi	ilson stated that (b)(7)	and other ACHA	employees would chip i
			ted that he never asked then
		(T)	et employees to provide him
			of cash as a retirement gif
Wilson stated that he ne			
		•	
ACHA Payments to A	CHA (b)(7)(C)		
		11 11 11 12 12	
During the December 5	5th, 2017 interview of	sta	ated that he was aware th
	end for being on the		stated (b)(7)(C) stiper
was approved previously			
any conversations conc			stipend from (b)(7)(C)
(b)(7)(C)			
1129 1139 1130	119 119		
On December 5th, 2017,	(b)(7)(C)	of HUD-OIG	and (b)(7)(C)
	terviewed (b)(7)(C)		
indicated that he did no	and the same of	was receiving a stipe	nd for being on the (b)(7)(C)
(1) (7) (0)	asking Wilson if it wa		a stipend, to which he wa
told by Wilson that it wa		3 17	
	(b)(7)(C)	of HUD-OIG	and (b)(7)(C)
On December 5 th , 2017.			***************************************
of the FBI inte	erviewed (b)(7)(C)	C)	during the tim
indicat	erviewed (b)(7)(C) ted that she was (b)(7)(C)	
of the FBI inte	erviewed (b)(7)(C) ted that she was (b)(7)(C)	C)	during the time indicated that she disprovided that the disprovided that disprovided that the disprovided the disprov

On December 6 th , 2017, (b)(7)(C) indicated in a	HUD-OIG interview that a portion of his service to
the ACHA Board was (b)(7)(C)	stated that he was no
	wever was not aware of any Illinois law prohibiting
	ng compensated. (b)(7)(C) stated that he knew tha
(b)(7)(C) was being compensated by the ACH	
know whether the compensation was related to	
(b)(7)(C)	
On December 6 th , 2017, (b)(7)(C)	stated in a HUD-OIG interview that
he did not receive compensation for his service	ce on the ACHA Board, nor was he aware of any
other board members who receive compensa	ation. (b)(7)(C) indicated that he believed (b)(7)(C)
received compensation from the ACHA rela	ted to her role as (b)(7)(C)
b)(7)(C)	
HUD's Governance of ACHA	
On February 13 th , 2015, HUD-PIH employees	(b)(7)(C) provided information during a
HUD-OIG interview on issues with the REAG	C physical inspection scores issued to the ACHA
More specifically, (b)(7)(C) explained that in 20	12, REAC issued an overall score of 67% to the
ACHA, with a physical inspection score of	22/40, which rated the ACHA as Substandard
	eive an over-all score of 96% which initially did no
take into account the physical score of AMP 1	1. Later, REAC would issue another score for the
ACHA for 2013, which gave an overall score of	
	' '' I' C 0010 1 11
contracted REAC inspector who conducted the	e initial inspections for 2013, was shown around by
	explained that normally, REAC
ACHA (b)(7)(C)	explained that normally, REAC
ACHA (b)(7)(C)	explained that normally, REAC
ACHA (b)(7)(C) inspectors are unaccompanied when conducting	explained that normally, REAC g inspections.
contracted REAC inspector who conducted the ACHA (b)(7)(C) inspectors are unaccompanied when conducting On October 20 th , 2016, (b)(7)(C) inspectors always picked which units were inspectors.	explained that normally, REAC g inspections. indicated to agents that the REAC
ACHA (b)(7)(C) inspectors are unaccompanied when conducting On October 20 th , 2016, (b)(7)(C)	explained that normally, REAC g inspections. indicated to agents that the REAC
ACHA (b)(7)(C) inspectors are unaccompanied when conducting On October 20 th , 2016, (b)(7)(C) inspectors always picked which units were ins	explained that normally, REAC

Coos Number	(b)(7)(C)	
Case Number:	(b)(1)(C)	

System (FASS). FASS scores a housing authorities finances, which is then utilized to calculate the housing authorities overall Public Housing Assessment System (PHAS) score.

[b)(7)(C) stated that housing authorities are required to submit their end of fiscal year financial information to FASS. Housing Authorities such as the ACHA submit their unaudited financial to FASS by November following the end of the fiscal year which ends September 30th. Audited financials from an independent public accountant (IPA) are required to be submitted in March following the end of the fiscal year. [b)(7)(C) stated that each AMP receives an individual FASS score which can be added together to receive the housing authorities entity-wide FASS score. The Central Office Cost Center (COCC) is not scored in the FASS system.

(b)(7)(C) stated that the ACHA received an entity wide passing FASS score for FY 2011, however did not have sufficient reserve funds in their AMP 1 and AMP 3 operating accounts. ACHA received a passing FASS score for FY 2012, however all three AMPs lost points due to insufficient reserve funds. In FY 2013, the ACHA received a failing entity wide FASS score mainly due to the low amount of operating funds for AMP 3. AMP 1 and AMP 2 also received a reduced score due to insufficient reserve funds. In FY 2014, the ACHA received reduced points for AMP 1 and AMP 2 having insufficient reserve funds and AMP 3 having no to low operating funds available. The ACHA received failing entity wide FASS scores for both 2015 and 2016 both of which were based solely on unaudited financial statement submissions, as an IPA had not submitted any financial statements for the ACHA for FY 2015 and FY 2016. (b)(7)(C) stated that according to FASS, AMP 1 did not have sufficient reserve funds in its operating account. (b)(7)(C) stated that both AMP 2 and AMP 3 received failing scores due to having low to no operating funds available.

stated that according to 24 CFR Part 990, AMPs are not allowed to provide money to the COCC. (b)(7)(C) further stated that under the same regulations, the COCC cannot receive a management fee if the AMPs do not have requisite funds. (b)(7)(C) provided that in cases in which housing authorities have one bank account which holds both AMP and COCC funds, the housing authority may end up using AMP funds for COCC expenses such as payroll, however the COCC must reimburse any AMP funds that are spend by the COCC. (b)(7)(C) provided a copy of the ACHA's Entity Wide Balance Sheet Summaries (Balance Sheets) dated from 2012 through 2016. (b)(7)(C) showed that in FY 2011's Balance Sheet, line item 144 "Inter Program –Due From" shows \$134,310 is owed to the AMPs and line item 347 "Inter Program-Due To" shows the COCC owes

Case

REPORT OF INVESTIGATION

Number: (b)(r)(c)
\$134,310. (b)(7)(C) indicated that the funds owed should have been paid out by the end of the fiscal
year. (b)(7)(C) stated that FASS counts money owed to an AMP as an asset of the AMP when
calculating that score.
On June 6 th 2017 (b)(7)(C) and HIID-OIG (b)(7)(C)
On June 0, 2017,
interviewed (b)(7)(C) and HUD-PIH (b)(7)(C)
(b)(7)(C) stated that HUD conducted a review of the ACHA in 2010 of which the findings were
closed. (b)(7)(C) stated that during the time frame of the 2010 review, the ACHA was
not creating retirement agreements or consulting contracts. (b)(7)(C) stated that if a PHA's REAC
scores were not low, then HUD may not go to a housing authority to conduct an onsite review.
provided that onsite reviews of PHAs typically last for up to a week long. As stated in
previous interviews, (b)(7)(C) provided that the ACHA's REAC score started to decrease in 2012.
(b)(7)(C) stated that prior to coming out with ACHA's 2013 REAC score, REAC withheld the
REAC score related to AMP 1. (b)(7)(C) stated that after the ACHA was labelled as a standard
performer for 2013, he requested REAC to conduct a re-scoring of the physical inspections of the
ACHA's AMPs. REAC eventually sent another inspector to the ACHA and reevaluated the
physical conditions of the AMPs. REAC would then designate the ACHA as troubled. After being
labelled as troubled, a housing authority is required to provide HUD with suggested corrective
measures. (b)(7)(C) provided agents with his account of the timeline of events regarding HUD-
PIH's interaction with REAC, related to ACHA's 2013 REAC scores.
(b)(7)(C) indicated that early on, former HUD-PIH (b)(7)(C)
(b)(7)(C) sought to bring the ACHA under receivership, however the HUD HQ to include
(b)(7)(C) did not
agree with (b)(7)(C) stated that during an August, 2014 conference call, (b)(7)(C)
and (b)(7)(C) told them (b)(7)(C) to "make it a local problem," which (b)(7)(C)
interpreted to mean that (b)(7)(C) did not want HUD to become involved in issues
with the ACHA, and that the local government and the ACHA should deal with these problems
instead. (b)(7)(C) stated that no corrective action could be taken until the ACHA
was labelled "troubled." (b)(7)(C) provided that (b)(7)(C) asked (b)(7)(C) what she wanted them to
do, to which (b)(7)(C) told him to "make it go away." (b)(7)(C) provide that (b)(7)(C) stated to her
"I don't want another receivership on my hands."

Case

REPORT OF INVESTIGATION

Number: (b)(7)(C)	sided to place the ACHA into
(b)(7)(C) stated that when HUD-PIH management at HQ decreceivership,(b)(7)(C) rold HUD, Region 5,(b)(7)(C)	to not include HUD-
PIH Chicago in the receivership process and therefore (b)(7)(C)	were
no longer involved.	
advised that (b)(7)(C) told them that he had pi	cked the ACHA Board by telling
Alexander County (b)(7)(C)	who to appoint. (b)(7)(C)
(b)(7)(C) stated that the existing ACHA Board members were remov	ed. (b)(7)(C) stepped down from
his position and a new ACHA Board was appointed to include	e ACHA Board Chairman (b)(7)(C
(b)(7)(C) stated that (b)(7)(C) was involved in t	the appointment of a new ACHA
Board. Prior to the old ACHA Board members were remove	ed, they adopted ACHA Board
Resolution #3376, naming Wilson the interim executive director a	after Franklin stepped down from
that position. Later, the new ACHA Board placed a stop payment	on the payments associated with
Wilson's contract as the interim executive director. In regards to	HUD's ability to intervene in a
PHA's operations, (b)(7)(C) stated that there is not much HUL	can do unless HUD places the
PHA in receivership. (b)(7)(C) stated that if a PHA is listed as	"troubled," then HUD can place
the PHA on a zero threshold in its LOCCS draws, requiring HI	UD's approval for them to draw
Capital funds. The zero threshold does not impact a PHA's abi	lity to withdraw operating funds
from HUD. (b)(7)(C) expressed that if the ACHA did not have e	nough funds in the COCC to pay
for all of its associated costs, then it is the responsibility of the A	CHA to prioritize which bills to
pay first based on the needs of the ACHA. (b)(7)(C) stated that	t salaries and payments made to
ACHA employees should have come after line items such as pay	ying utility bills. When asked if
the ACHA would have asked HUD for permission to use operation	ting funds to cover expense that
should have been covered by the COCC, (b)(7)(C) stated that I	HUD's answer would have been
"no." (b)(7)(C) stated that HUD has no recourse to affect how	a PHA pays its bills. (b)(7)(C)
stated the ACHA employees and the ACHA Board had a duty	to provide stewardship over the
ACHA, with the understanding that they will make good use of the	he funds they receive.
On June 9th, 2017, Wilson stated that he presented a five year pla	
(b)(7)(C) of HUD to replace the McBride an	
family housing units that the ACHA would purchase over the co	
for this plan was never submitted to HUD in writing according	
houses were built by the ACHA for \$400,000 in total, while the la	and for the houses was purchased

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Case	Number: (b)(7)(C)
	from Alexander County for \$20,000. Wilson stated that in hind sight the ACHA should have never purchased these properties.
	When asked what led the ACHA to receive a "sub-standard" REAC score in 2012, Wilson stated that there are great discrepancies in REAC scoring which could vary depending on which inspector was assigned. Wilson stated that he was never involved in the selection of the REAC inspector.
	In regards to the appointment of ACHA Board members, Wilson stated that backed his opinion about an individual who was being considered for appointment to the ACHA Board. Wilson stated that he did influence some of the ACHA Board appointments because he had good relationships with most of the county board.
	Wilson stated that in his employment with the ACHA he never contacted HUD for guidance on issues with policies. Wilson blamed the tenants of the ACHA for the poor condition of the units and stated that everyone in the building would have roaches if some of the tenants have poor housekeeping. Wilson stated that he offered to provide free housing to police officers, however, nobody took him up on that offer. In regards to AMP 1, Wilson stated that he purchased more durable screens for the housing projects an installed bullet resistant lighting, closed driveways in
	the evening and installed fences to keep cars from parking in the grass. Wilson stated that the
	sequestration and the high utility bills were factors in the financial distress of the ACHA. Wilson stated "we made mistakes, there are things I would do different. Wilson further stated "I did not do anything wrong criminally."

On June 16th, 2017, HUD-OIG (b)(7)(C) interviewed HUD-PIH employee (b)(7)(C) stated that the FASS score is scored in several categories, the highest weighted of which is the Quick Ratio category which assesses the amount of cash on hand for a given AMP. Other AMP credits such as receivables and inter-fund transfers are assessed in another category that is not weighted as highly as the Quick Ratio. With this in mind, (b)(7)(C) opined that having an inter-fund transfer from the COCC to an AMP may not have affected the ACHA's score enough to keep the ACHA from being labelled troubled. For a precise answer, (b)(7)(C) would have to re-score the specific FASS score without including the inter-fund transfer in order to provide a precise answer as to if the inter-fund transfer kept the ACHA from being labelled as troubled.

Case Number: (b)(7)(C)

REPORT OF INVESTIGATION

On June 22 nd , 2017,	(b)(7)(C)	interviewed	HUD-REAC (b)(7)(C)
	HUD-REAC (b)(7)(C)	interviewed .	TIOD-REAC NAV
		the DEAC inspectors	who conducted inspections at
previously se			AND EDGES TO THE PROPERTY OF T
(b)(7)(C)	The first and the second secon		$2016^{(b)(7)(C)} identified^{(b)(7)(C)}$
	Contract to the second of the	The second secon	onducted the April 21st, 2014
			, REAC conducted an on-site
	Assurance (CQA) revi		pections conducted at another
(Table)		155	ions to be "out of standard."
Through his own action			spector and HUD de-certified
	CONTRACTOR SERVICE AND AND SERVICE AND AND SERVICE AND AND ASSESSMENT OF THE SERVICE AND ASSESSMENT AND ASSESSMENT OF THE SERVICE AND ASSESSMENT AND ASSESSMENT OF THE SERVICE AND ASSESSMENT ASSESSMENT AND ASSESSMENT ASSESSMEN		sued physical scores for AMP
Environment Service Commence - Profite To Period - District			stated that if REAC questions
	AMP's score they will		tated that on November 18th,
	inspected by REAC (b)(7		When asked
why REAC designate	d the ACHA as a "sta	ndard performer" for	FY 2013 on September 22 nd ,
2014, and later design	nated that ACHA as "t	roubled" for FY 2013	on February 2^{nd} , 2015, $(b)(7)(6)$
stated that the PHAS	financial score was adj	usted in February and	decreased by 8 points, which
designated the ACHA	as troubled. (b)(7)(C) pr	ovided that it was poss	ible the delay in time between
when inspections were	e conducted by (b)(7)(C)	to the time REAC of	conducted a re-inspection was
due to scheduling and	budgetary constraints.		
On June 28th, 2017, (b)	(7)(C)	and (b)(7)(C)	interviewed HUD-
PIH employee (b)(7)(C)		expressed that REA	C took too long in re-scoring
the ACHA for FY 201	3, which resulted in the	e ACHA receiving a "tr	roubled" status. In regards to
copies of emails betw	een HUD-PIH employ	ees regarding the ACI	HA that (b)(7)(C) previously
provided. (b)(7)(C)	tated that the emails sho	w that HUD-PIH mana	gement in headquarters knew
of his concern regardi	ng the delay in re-scori	ing the ACHA, and che	ose to do nothing. (b)(7)(C)
			.CHA to be handled through
			el the ACHA as troubled.
	_		
b)(7)(C) was asked if	the ACHA or any other	r housing authorities are	e required to submit an annual
			of operating funds used for a
given year, to which (b)	<u> </u>	and the second s	ancial reports or certifications

Case I	Number: (b)(7)(C)		
	provided to HUD other than those provided maintain documentation on-site. (b)(7)() would be able to determine specific us PIH office in Chicago could have done	stated that only onage of funds by PHAs. (b)(
	On June 28 th , 2017, (b)(7)(C)	and (b)(7)(C)	interviewed (b)(7)(C)
	HUD-PIH, (b)(7)(C)	state	d that he started his position as
	(b)(7)(C) stat	ed that prior to the ACHA	being placed in receivership, he
	travelled down to the ACHA for two		
			nt in headquarters that the ACHA
	Board was not qualified to oversee the		
	along with five or six other HUD of stated that he was told that the		ng the ACHA into receivership. funds available to support HUD-
	PIH employees' travel to the ACHA for	r an extended period of tim	e. (b)(7)(C) was denied his request
	to travel to ACHA "on his own dime" traveling for work using his own mo wanted to identify issues with housing	ney would breach HUD	protocol. (b)(7)(C) stated that he
	however, was denied his travel request		minois, to include the ACHA,
	Miscellaneous Information		
	During the February 13, 2015, intervie	ew of HUD-PIH (b)(7)(C)	- , - , - , - , -
	provided information related to conve		()(C)
	The course of the course section is a contract of the course of the cour		ees tasked with conducting lease
	enforcement in the housing projects do	not conduct their lease en	forcement duties. (b)(7)(C) also
			er ACHA employees. (b)(7)(C)
	also provided information about the Ci	ty of Cairo community in a	general. (b)(7)(C) and
	stated that as part of the review proces	ss, they scheduled approx	imately five to six interviews of
	ACHA maintenance, all of which call	ed in sick the day of the s	scheduled interviews. (b)(7)(C)
	stated that these interviews where rese	cheduled and conducted.	(b)(7)(C) provided that ACHA
	maintenance staff conducted rehab and	modification work outside	e of HUD procedures. (b)(7)(C)
	explained that the ACHA maintenance contracted out by the ACHA, which is		

	s allowable by HUD, so long as it is approved by HUD and the employees are paid I
	wage, which the ACHA did not provide. (b)(7)(C) also provided additional information
in this	interview regarding specific ACHA employee, unrelated to case allegations. (b)(7)(C)
(b)(7)(C)	rovided that (b)(7)(C) told them that he handpicked the ACHA Board.
On Se	ptember 28 th , 2015, (b)(7)(C) interviewed, (b)(7)(C)
(b)(7)(C)	indicated that several ACHA computer hard dr
appear	ed to have been wiped of information. (b)(7)(C) stated that the computer used by AC
Accoun	and the computer used by Franklin were wi
(b)(7)(C)	provided that he was able to access Franklin's computer during the time frame of
July ar	d early August, 2015, however, later observed that all of the files were missing to
Frankli	n's computer during the time frame of September 7 th , 2015 or September 14 th , 2015.
-	
During	a t a th a a t t a (b)(7)(0)
	a September 30 th , 2015, interview of (b)(7)(C) he indicated that Wilson, Franklin
(b)(7)(C a	l have connections to Laborer's International Union of North America, Local Chapter
(Local	Il have connections to Laborer's International Union of North America, Local Chapter 773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement
(Local Local 7	Il have connections to Laborer's International Union of North America, Local Chapter 773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement 73 covering ACHA employee for the last 5 years regarding their pension plans. (b)(7)(C)
(Local 7 stated to	I have connections to Laborer's International Union of North America, Local Chapter 773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement 73 covering ACHA employee for the last 5 years regarding their pension plans. (b)(7)(C) that the ACHA pays 75% of its employees' pension and 100% of Wilson's pension
(Local 7 stated to outline	thave connections to Laborer's International Union of North America, Local Chapter (773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement (73) covering ACHA employee for the last 5 years regarding their pension plans. (b)(7)(C) that the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement.
(Local Local 7 stated to outlined approximately 10 cm.)	If have connections to Laborer's International Union of North America, Local Chapter (773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement (73) covering ACHA employee for the last 5 years regarding their pension plans. (b)(7)(C) that the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. (b)(7)(C) stated that the ACHA (mately \$60,000 to (b)(7)(C) for her various roles at the ACHA. (b)(7)(C) stated that
(Local 7 stated to outline approximately 100 states)	That the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) indicated the ACHA entered into a collective bargaining agreement of the last 5 years regarding their pension plans. [b)(7)(C) in the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) in the ACHA in 2012 they (ACHA) were told to stop all payments to (b)(7)(C)
(Local Local 7 stated to outlined approximately 10 cm.)	If have connections to Laborer's International Union of North America, Local Chapter (773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement (73) covering ACHA employee for the last 5 years regarding their pension plans. (b)(7)(C) that the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. (b)(7)(C) stated that the ACHA (mately \$60,000 to (b)(7)(C) for her various roles at the ACHA. (b)(7)(C) stated that
(Local 7 stated to outlined approximatel HUD's (b)(7)(C)	thave connections to Laborer's International Union of North America, Local Chapter (773). (b)(7)(C) indicated the ACHA entered into a collective bargaining agreement (73) covering ACHA employee for the last 5 years regarding their pension plans. (b)(7)(C) that the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. (b)(7)(C) stated that the ACHA (mately \$60,000 to (b)(7)(C) for her various roles at the ACHA. (b)(7)(C) stated that review of the ACHA in 2012 they (ACHA) were told to stop all payments to (b)(7)(C) indicated that the ACHA continued to pay her.
(b)(7)(C) al (Local 7 stated 1 outline approxi (b)(7)(C)	That the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) [c) [c) [c) [c) [c) [c) [c) [
(Local 7 stated to outlined approxidation) (b)(7)(C) (b)(7)(C) provide	That the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) stated that the ACHA in the ACHA in the ACHA in 2012 they (ACHA) were told to stop all payments to indicated that the ACHA continued to pay her. [b)(7)(C) and Franklin. [b)(7)(C) also provided the ACHA continued to pay her.
(b)(7)(C) al (Local 7 stated 6 outlined approxi (b)(7)(C) (b)(7)(C)	That the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) [c) [c) [c) [c) [c) [c) [c) [
(Local 7 stated to outlined approxidation) (b)(7)(C) (b)(7)(C) provide	That the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) stated that the ACHA in the ACHA in the ACHA in 2012 they (ACHA) were told to stop all payments to indicated that the ACHA continued to pay her. [b)(7)(C) and Franklin. [b)(7)(C) also provided the ACHA continued to pay her.
(b)(7)(C) al (Local 7 stated 1 outlined approxis (b)(7)(C) (b)(7)(C) provided	That the ACHA pays 75% of its employees' pension and 100% of Wilson's pension in the collective bargaining agreement. [b)(7)(C) stated that the ACHA in the ACHA in the ACHA in 2012 they (ACHA) were told to stop all payments to indicated that the ACHA continued to pay her. [b)(7)(C) and Franklin. [b)(7)(C) also provided the ACHA continued to pay her.

On December 3 rd , 2015, (b)(7)(C)	interviewed the ACHA's (b)(7)(C)
b)(7)(C)	was apprised of the HUD-OIG's recovery o
multiple computer hard drives and compu	iter towers. As the (b)(7)(C)
her consent for Agents to search and view	v information contained on the hard drives.
On January 22 nd , 2016, (b)(7)(C)	provided two hard drives formerly utilized
by (b)(7)(C) and Franklin to FBI CART	located in Springfield, IL for imaging. FBI CART was
unable to recover any information from the	ne hard drive formerly utilized by Franklin. Agents were
able to review information imaged from	the hard drive formerly utilized by (b)(7)(C), however did
not identify any pertinent case related do	cuments.
[[ui] - ai [ui ui	
On June 23rd 2016 former ACHA Ever	
On June 25, 2010, former ACTIA LACE	cutive Director Franklin denied to agents in having any
involvement in the damaging or wiping or	of any ACHA hard drives. Franklin stated that she never
involvement in the damaging or wiping or	cutive Director Franklin denied to agents in having any of any ACHA hard drives. Franklin stated that she never inated in June 2015.
involvement in the damaging or wiping or returned to the ACHA after she was term	of any ACHA hard drives. Franklin stated that she never inated in June 2015.
involvement in the damaging or wiping or returned to the ACHA after she was term On October 20 th , 2016, (b)(7)(C)	of any ACHA hard drives. Franklin stated that she never inated in June 2015. admitted in an interview to formatting
involvement in the damaging or wiping or returned to the ACHA after she was term On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer	of any ACHA hard drives. Franklin stated that she never inated in June 2015. admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he
involvement in the damaging or wiping or returned to the ACHA after she was term On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7)	admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he previous Friday. (b)(7)(C) stated
involvement in the damaging or wiping or returned to the ACHA after she was term On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7) there was nothing incriminating on the computer of th	admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he previous Friday. (b)(7)(C) stated to mputer, and formatted the hard drive for the purpose of
involvement in the damaging or wiping or returned to the ACHA after she was term. On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7) there was nothing incriminating on the corremoving spreadsheets he created for hi	admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he previous Friday. (b)(7)(C) stated to mputer, and formatted the hard drive for the purpose of
involvement in the damaging or wiping or returned to the ACHA after she was term On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7)	admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he previous Friday. (b)(7)(C) stated to mputer, and formatted the hard drive for the purpose of
involvement in the damaging or wiping or returned to the ACHA after she was term. On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7) there was nothing incriminating on the corremoving spreadsheets he created for his formatted the hard drive he was upset.	admitted in an interview to formatting that was assigned to him. (b)(7)(C) the previous Friday. (b)(7)(C) stated that he purpose of s work at the ACHA. (b)(7)(C) indicated that he purpose of s work at the ACHA.
involvement in the damaging or wiping or returned to the ACHA after she was term. On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7) there was nothing incriminating on the corremoving spreadsheets he created for his formatted the hard drive he was upset. On June 9 th , 2017, Wilson stated that he has	admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he omputer, and formatted the hard drive for the purpose of s work at the ACHA. (b)(7)(C) indicated that when he are dead heard from other people that several ACHA computers
involvement in the damaging or wiping or returned to the ACHA after she was term. On October 20 th , 2016, (b)(7)(C) the hard drive of the ACHA computer formatted the hard drive after learning (b)(7) there was nothing incriminating on the coremoving spreadsheets he created for his formatted the hard drive he was upset. On June 9 th , 2017, Wilson stated that he have were "Scrubbed." Wilson stated that he vere	admitted in an interview to formatting that was assigned to him. (b)(7)(C) indicated that he previous Friday. (b)(7)(C) stated to mputer, and formatted the hard drive for the purpose of

VI. DISPOSITION

The information obtained through this investigation was presented to the United States Attorney's Office, Southern District of Illinois for prosecutorial consideration. The United States Attorney's Office declined to prosecute the case.

OFFICE OF INSPECTOR GENERAL

REPORT OF INVESTIGATION

Case Number:	(b)(7)(C)

HUD's Office of General Counsel (OGC) filed Complaints pursuant to the Program Fraud Civil Remedies Act of 1986 (PFCRA) against both Franklin and Wilson. Franklin signed a Settlement Agreement, which was fully executed on August 31st, 2018, requiring her to pay HUD \$30,000 for her role in providing false claims to HUD. As of the date of this report, Franklin has paid \$30,000 to HUD in full. The Settlement Agreement also debarred Franklin from participating in covered transactions throughout the executive branch of the Federal Government, for an indefinite period.

Wilson signed a Settlement Agreement which was fully executed on August 30th, 2018, which stipulates that he is debarred for an indefinite period, from participation in covered transactions throughout the executive branch of the Federal Government. On November 27th, 2018, an Initial Decision and Consent Judgment was entered related which requires Wilson to pay HUD civil penalties and assessments in the amount of \$500,000 for his role in submitting false claims to HUD.

was issued a Final Notice of Debarment dated August 28th, 2017, which debarred him from covered transactions in the executive branch of the Federal Government for a period of three years.